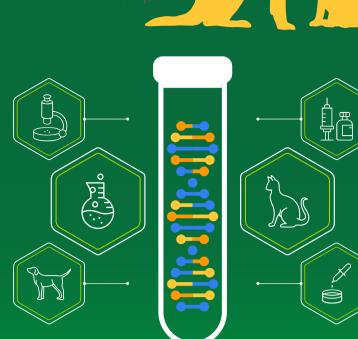


Advanced technologies are reshaping care and driving value. Here's how to seize the advantage.



Innovation is scaling

New tools are no longer confined to the lab. Biologics, gene and cell therapies, novel vaccine platforms and AI are already improving care quality, reducing antibiotic use and shifting cost structures.



Early evidence from the market

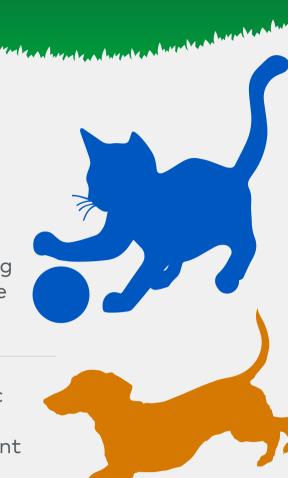
Companion animal



New biologics offer long-acting treatment options without the side effects of legacy drugs



Digital tools reduce diagnostic time and generate real-world evidence to inform development





Livestock examples

platforms help producers respond to emerging disease threats

Rapid-response vaccine



lower handling costs and improve compliance

Combination products



earlier intervention and more targeted treatment Where clinical relevance aligns with clear operational value,

Sensor technologies enable

adoption has followed quickly.

A framework for action How companies can take advantage of innovation strategy:



incentive are already aligned

Map technologies

Prioritise indications

Identify where clinical need and economic



relevance and cultural match

seek external partnerships

just trending ones

Screen assets

Assess pipeline fit, speed to market, commercial

Consider all feasible modalities for each target, not



Assess capabilities

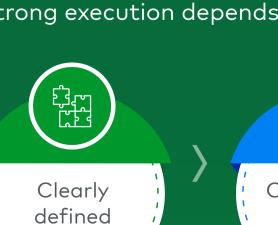
Use this to decide whether to build in-house or



Use scenario planning to select the most robust commercial path

Model value









fit

needs

Gaps in any area reduce the likelihood of market impact.

Take a closer look

Uncover the trends shaping the future of animal health in **Unleashing Growth: How Innovation** Is Reshaping Animal Health





Let's talk

Simon Middleton, Partner

s.middleton@lek.com



Andre Valente, Partner a.valente@lek.com