

# **Executive Insights**

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# The First FDA-approved Digital Pill — What It Means for Pharma

Not a day goes by when we don't learn of yet another application for mobile phones in healthcare. The list includes using mobile phones to diagnose and manage health-related conditions, to monitor subjects participating in clinical trials, and to conduct remote consultations with physicians and other caregivers.

In mid-November 2017, the U.S. Food and Drug Administration (FDA) approved what is perhaps the boldest use of digital technology in healthcare: a pill that is integrated with an ingestible sensor that captures information about whether the patient has complied with her medication regimen. A patient ingests the pill and it sends the data to a patch worn on her torso, which adds various physiologic measures. From there the information is wirelessly sent to a mobile phone app, allowing both the patient and her physician to track how the patient is using and responding to her medication.

L.E.K. Consulting believes that the FDA's approval of Japanbased Otsuka Pharmaceutical's Abilify MyCite for certain psychiatric conditions — a first for digital medicine — will be seen as a landmark in patient-centered care. The problem that digital medicine addresses is profound. Approximately 50% of patients do not adhere to their medication as prescribed, taking it sporadically or with contraindicated foods or medicines, and 20-30% of prescribed medications are never even picked up at a pharmacy. This nonadherence problem varies in acuity depending on the disease and the population that is affected. The cost of this waste runs into the billions of dollars in unused medication and, in addition, often more expensive medical care.

## Bridging gaps in global healthcare

The benefits of digital medicine go beyond the saving of costs to the healthcare system. Over time, we believe that it can help solve three core problems — we call them gaps — bedeviling the development and the delivery of healthcare around the world.

**Outcomes.** For starters, digital medicine can bridge the outcomes gap. When physicians can track their patients' compliance with a prescribed medication, and how patients are responding to it, they can manage their care better. The result is superior health outcomes. In fact, when precise information about an individual's use of drugs is analyzed and then aggregated, healthcare professionals can gain much better insight about when to intervene with specific patients and how best to allocate nurses' time with respect to prioritizing care based on need. Imagine Amazon.com algorithms applied to your health instead of your shopping.

Physicians benefit by being able to track their patients based on accurate, continuous data — their heartbeat and temperature, whether they're sleeping or walking, and whether they've taken the right medication at the right time. And patients are

The First FDA-approved Digital Pill — What It Means for Pharma was written by Harsha Madannavar, Justin Wang and Helen Chen, Managing Directors at L.E.K. Consulting. Harsha is based in San Francisco, and Justin and Helen are based in Shanghai.



For more information, contact healthcare@lek.com.

empowered with that same data to become more engaged in their overall health. Health outcomes are most likely to be improved when health professionals and patients work in concert.

Access. Digital medicine holds the promise of bridging the access gap. In many parts of the world, in developed countries and particularly in developing countries, many patients live far from a modern physician practice or a large medical center. Digital medicine, by enabling the remote monitoring of a patient's medical adherence coupled with physiological data, can alert a physician to events that may require intervention, such as a skipped dose or an alarming side effect. This dramatic improvement in a patient's remote access to a healthcare professional holds the potential for upgrading the speed and accuracy of medical decision-making.

Proteus Digital Health (which licensed the enabling digital pill technology to Otsuka) has been working to bring its platform to China. The following factors about China make the country ripe for digital medicine: A majority of the population uses the mobile messaging platform WeChat, and the capacity of healthcare services in both urban and rural areas is insufficient. The rollout of digital medicine in China will revolve around such mobile-powered applications, including telemedicine and remote consultations.

**Innovation.** Digital medicine may also play a role in ensuring the sustainability of innovation. First, there is the sheer novelty of the technology: a pill joined with an FDA-approved ingestible sensor made of silicon, magnesium and copper that captures critical data about whether we're complying with our medications. Second, it securely and wirelessly sends this data to a wearable patch on the patient's side that adds physiologic measures and transmits the combined information to a physician via the cloud. We expect it may take the healthcare world up to a decade to fully wrap its head around the extraordinary potential of digital medicine — how to value it, how to use it for optimal benefit and how society should reimburse for it.

But getting back to the aggregated data it can yield — disease by disease, drug class by drug class, across different patient populations — digital medicine offers the potential to be used to select the right patients for a clinical trial or to better understand how patients respond to drug treatment. It can suggest new avenues of pharmacological research and support portfolio planners in their evaluation of assets and allocation of resources. It can significantly streamline and focus pharmaceutical R&D.

# Challenges facing digital adoption

The ability of digital medicine to bridge all the above gaps and become a global standard presupposes that it has achieved a critical mass: that doctors have adopted it, regulators are comfortable with it, patients are demanding it and payers are covering it.

Here's where two key challenges come in. Foremost, there is a degree of skepticism among pharmaceutical companies and some physicians. Pharmaceutical companies, like other large organizations, can be notoriously slow to integrate innovative technologies or platforms. Physicians, particularly those in large hospital systems, have barely enough face time with patients and even less time to adapt to new care delivery models or new decision-making paradigms. Many of them will take a wait-andsee attitude toward digital medicine. A few early applications like Otsuka's Abilify MyCite will raise awareness of the technology and speed its acceptance in the market. Other parts of the world — China, for instance — will likely be early adopters, leading the way in healthcare innovations, particularly ones that rely on mobile phones, apps and social networks.

Another challenge is that privacy concerns may hinder adoption in some parts of the world. The concern may be greater in Western societies. Our experience in China suggests that volunteering of personal information, including health data, is prevalent, though the government has begun to explore privacy issues. Physicians' attitudes will evolve over time, likely shaped by patients' attitudes. U.S. and European patients quickly understand that they have control over who sees their data and that allowing a physician to see it reinforces the benefits that flow from digital medicine. We believe they may quickly start to demand access to digital medicine solutions.

### Global pharma's continued evolution

One thing is for sure — we are entering a brave new world of patient-centered digital health. We believe that digital medicines will play an important role in the evolution of global pharma, from today's industry that sells products and enables doctors to prescribe medications to tomorrow's industry that offers servicing solutions and enables consumers to reach health outcomes in partnership with their care team.

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#### About the Authors



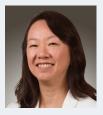
Harsha Madannavar is a Managing Director and Partner in L.E.K. Consulting's San Francisco office and is focused in the firm's Technology, Healthcare and Life Sciences

practice. Harsha is experienced in strategy and business development in the technology space across several industries, including healthcare, life sciences, industrials and telecom. He joined L.E.K. in 2007, and he advises U.S. and global clients on a range of issues, including corporate growth strategy, new product development, corporate finance, and mergers and acquisitions.



Justin Wang is a Managing Director and Partner based in L.E.K. Consulting's Shanghai office and is a leader in L.E.K.'s Life Sciences practice. Justin has more than 14 years of experience in strategy consulting,

advising Chinese and international clients in pharmaceutical, medical technology, healthcare service and other sectors. He has extensive experience in strategy planning, sales and marketing, pricing and market access, and M&A and licensing transaction support. Justin also advises domestic Chinese clients in exploring overseas expansion and investment opportunities.



Helen Chen is a Managing Director and Partner at L.E.K. Consulting and serves as the Head of L.E.K.'s China practice in Shanghai. Helen is also head of L.E.K.'s China

Biopharmaceuticals and Life Sciences practice and has extensive case work and industry experience covering the full biopharmaceutical and medical devices value chain. She has more than 25 years of consulting and industry experience in the U.S. and Asia markets, helping companies expand their presence in China and leveraging China's resources to improve their global businesses.

#### About L.E.K. Consulting

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