

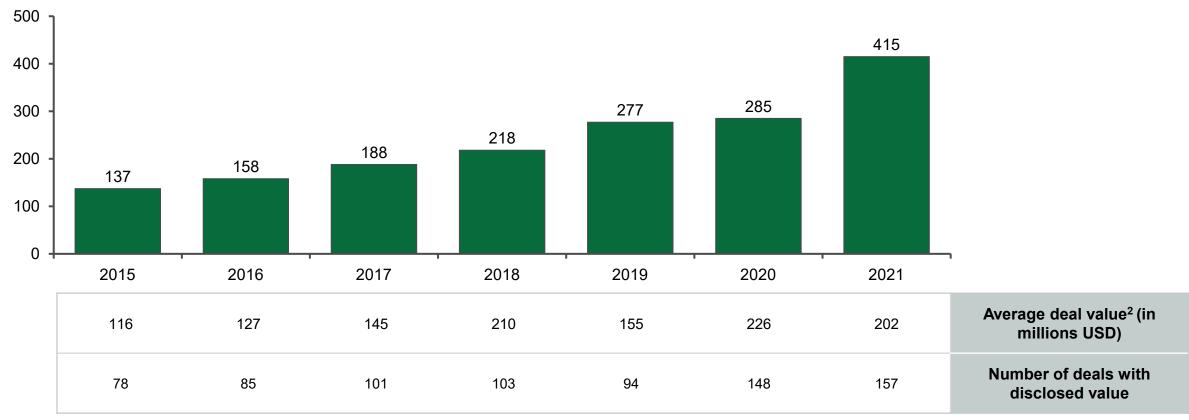
Education: 2021 Deal Round-up and Trends to Watch Out For in 2022

April 2022

These materials are intended to supplement a discussion with L.E.K. Consulting. The contents of the materials are confidential and subject to obligations of non-disclosure. Your attention is drawn to the full disclaimer contained in this document.

Average deal value has stabilized since 2018, but number of deals has increased sharply

Number of deals¹ in education sector (2015-21)



¹Deal includes deals without disclosed deal value



²Only disclosed deal values have been considered for the analysis Source: Mergermarket, L.E.K. research and analysis

Key themes in the education sector

Highly defensible sector

- 1. Investments into education have continued to grow during 2020-21 despite the impact on incomes, with spending in 2020 alone being more than double that of 2019
- 2. Number of deals doubled since 2019, indicating a shared sentiment amongst investors about the attractiveness and reliability of education assets

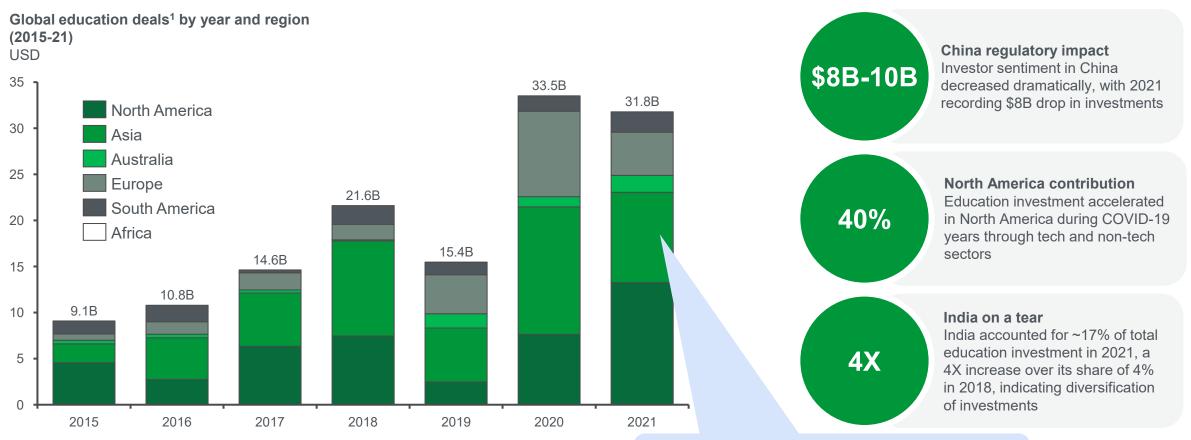
- Adoption of digital is transforming the industry
- 1. An estimated 50% of investments in the education industry has been towards edtech
- 2. Key sub-segments like tutoring and test prep, and corporate trainings have seen the highest rate of digital adoption in 2020-21

- Broad appeal among different investor types
- 1. As investors take into account the threat of digital disruption and the short-term exposure due to COVID-19, the education sector does still provide attractive investment opportunities in the short-term and the long run

- 4 Room for consolidation
- 1. The core education sectors (K-12, HE, etc) are highly fragmented, as the top 10 international school groups account for <20% of the total international K-12 market
- 2. Newer sectors like edtech are equally fragmented, with established incumbents being constantly disrupted by start-ups mushrooming across regions



Investment in education reached record levels during COVID-19 despite slowdown in investments in Asia (China)



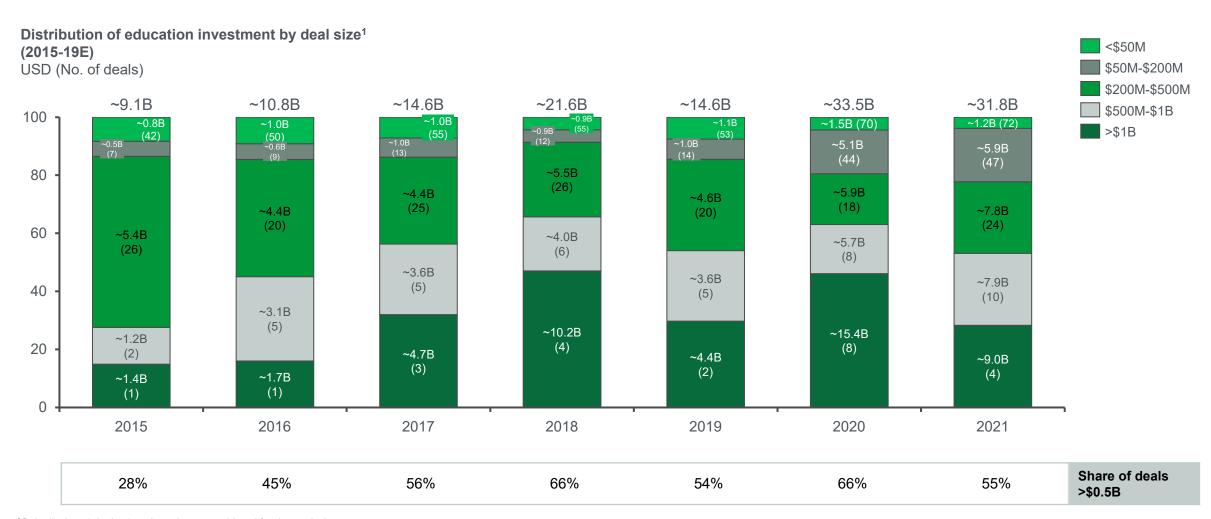
China and India account for the most investments in Asia; investments in India have increased while China has seen a decline

- 1. India went from \$0.9B in 2018 to \$5.6B in 2021
- 2. China decreased from \$7.7B in 2018, to \$2.1B in 2021



¹Only disclosed deal values have been considered for the analysis Source: Mergermarket data, L.E.K. research and analysis

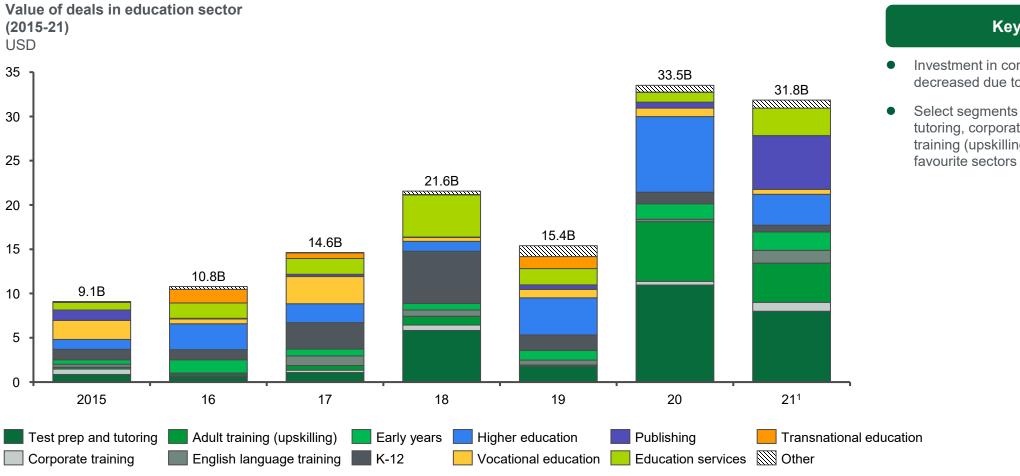
There has been a significant increase in "mega deals" (>\$500M) over the past few years



¹Only disclosed deal values have been considered for the analysis Source: Mergermarket, L.E.K. research and analysis



Number of deals in education services, corporate training, and test prep and tutoring has increased over the past few years



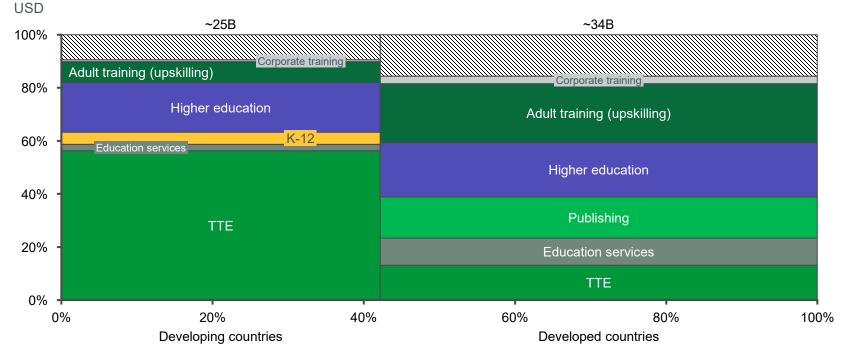
Key trends

- Investment in core education has decreased due to COVID-19
- Select segments like test prep and tutoring, corporate training, and adult training (upskilling) have emerged as favourite sectors targeted by investors



Emerging markets have seen large investments in direct to consumer supplementary ed (tutoring, test prep, ELT) besides traditional sectors such as K-12 and HE, for the years 2020 and 2021

Total deal value¹ for developed and emerging markets, by subsectors (2020-21)



(Brazil, China, India, Singapore, Malaysia, Vietnam) (Australia, UAE, Japan, Spain, South Korea, Hong Kong, France, US, UK)

- Higher education, a traditional education segment, is comparably large in both emerging and developed markets. Investment was largely towards/by platforms (accounting for ~75% investment).
- Test prep, tutoring and enrichment (TTE)
 accounts for more than half of the emerging
 markets' deal value. The large addressable
 market is driven by the poor quality of
 traditional education and competitive exam
 systems and culture.
- Adult training (upskilling) makes up a significant chunk of the total deal value in developed markets, owing to the growing demand for professional upskilling and transferrable skills across industries and increased competition in the domestic job markets.



Key trends

¹Only disclosed deal values have been considered for the analysis Source: Mergermarket, L.E.K. research and analysis

6 key themes we continue to be 'bullish' about in the education sector

Traditional sectors

1

Global emergence of regional K-12 school chains

2

International student enrolment expected to rebound



Online higher education as a disruptor of mass education institutions

Education technology & new-age models

4

Out-of-school reinforcement ready for disruption by online

5

New-skilling, upskilling and reskilling

6

Technology in K-12 and higher education as an enabler of individualized learning and improved outcomes



¹Deal includes deals without disclosed deal value

²Only disclosed deal values have been considered for the analysis Source: Mergermarket, L.E.K. research and analysis

There are multiple global K-12 platforms that have demonstrated scale and are growing rapidly

1 Regional K-12 providers

Name of K-12 institution	Geography focus	Curriculum offered	Price segment
GEMS	MENA	IB, British, American, National	Budget to premium
Nord Anglia	Global	IB, British	Mostly premium+
Cognita	Global	IB, British, American, Australian	Mostly mid-priced to super-premium with some presence in budget
Inspired	Global	IB, British	Budget to premium+
SABIS	Global	Own curriculum	Mostly budget
Spring Education	US	American	Budget to premium
ISP	Global	IB, British, American, Canadian, Vietnamese, Malaysian	Mostly mid-priced
Dulwich College Mgmt. Int'l	Asia and MENA	IB, British and Local (for bilingual schools)	Mostly premium
Eleva	Brazil	Brazilian, IB, Bilingual	Budget to premium
Globeducate	Europe	British	Budget to premium
SEB	Brazil	American, Brazilian	Budget to premium
Beacon House	India	British	Mostly budget
Sri Chaitanya	India	Indian	Budget to mid-priced
Ryan Schools	India	Indian, IB, British, National	Budget to mid-priced
Maple Leaf	China	Chinese, Canadian	Budget to premium
Narayana	India	Indian	Mostly budget

Regional K-12 platforms are closely following track and well positioned to break into the global playing field

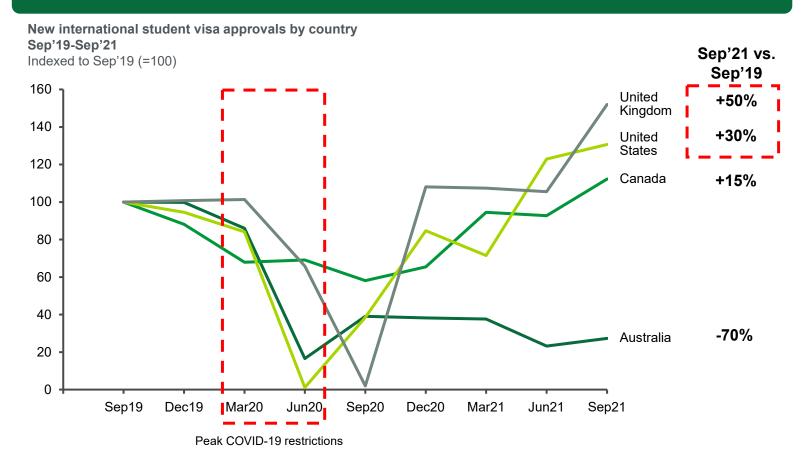


Rebound in global mobility indicating pent-up demand is fuelling growth in UK and US; Australia is likely to recover soon

2

International student enrolment

International education rebounded in countries with favourable travel policies



Demand in Australia likely to rebound soon

Visa refund to lure back thousands of international students and backpackers

- The Sydney Morning Herald

No Border Changes in Australia: International Students Allowed to Enter Despite COVID-19 Cases

- Erudera College News

The UK has already met its overseas recruitment target. Time for another

- Times Higher Education
- (Jan 2022)





Online education powered by technology (vs distance) is a true disrupter of mass traditional higher education

3 Online higher education



Student convenience



Lower cost



Individualised learning



Better outcomes



Online education growing at 5%-6% vs face-to-face declining at 2%-3% annual CAGR



Online education growing at 10+% vs face-to-face at 3%-5% annual CAGR



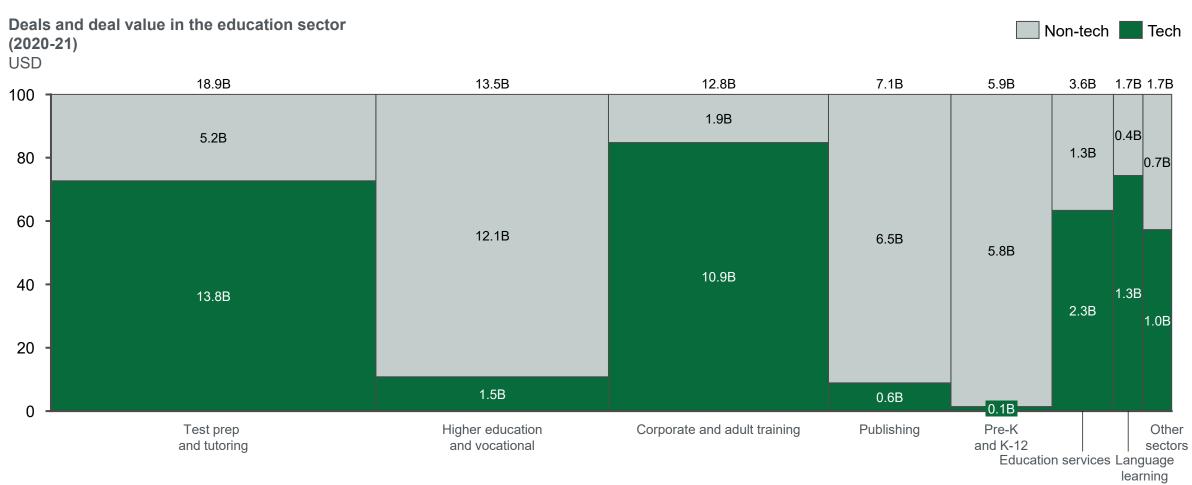
Online education growing at 50%+ vs face-to-face at under 10% annual CAGR

Note: Actual revenue numbers may be affected by shift in exchange rates Source: L.E.K. research; annual financial reports; company Websites



There is an edtech frenzy in the non-traditional education segments, with ~50% of the total investment in 2020 and 2021 being centred around technology





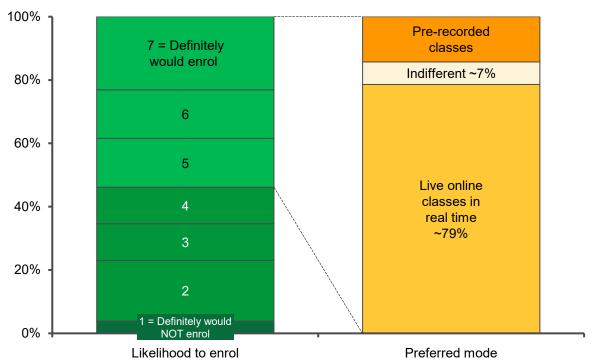


Online test prep and tutoring's adoption in developing markets has been increasing, driven by increasing parents' acceptance; high preference for blended



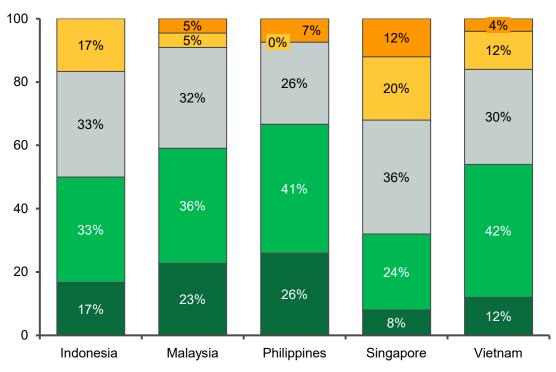
Online after-school reinforcement

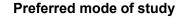
Parents' willingness to enrol, preferred mode those enrolled in offline after school tutoring Percentage



Demand for online/blended after-school learning across **SEA** countries

Percentage





Online Offline



Huge demand for upskilling globally fuelled by growth in use of technology across sectors

New skilling, upskilling, reskilling

Unique confluence of outdated skills and new-age skills



Demand in digital skills set to expand 5-fold over the next 5 years



50% of skills of the workforce today set to become outdated in the next 5 years



Traditional higher education grappling to keep pace with changing skill needs while being effective for students

The demand for upskilling will be fulfilled by various types of courses

Micro-credentials **Short-courses** Skillshare **Developed markets** Udacity Udemv

- Coursera

edX

General Assembly

Bootcamps

Codesmith

Developing markets

UpGrad

FutureLearn

- Great Learning
- Topica Uni
- HarukaEDU

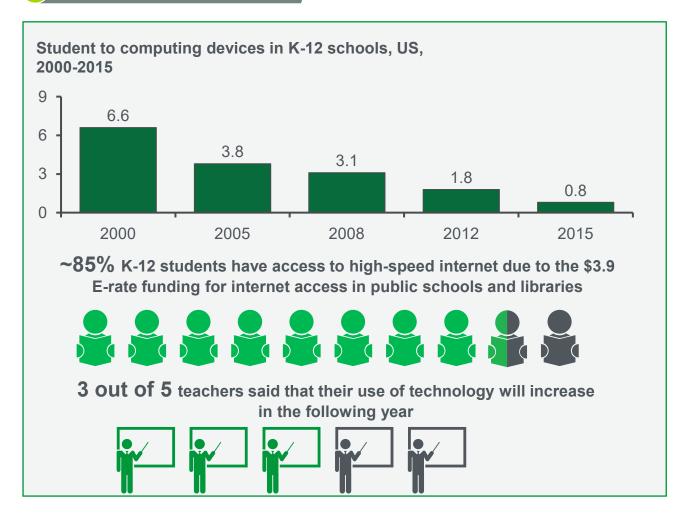
- Simplilearn
- Conicle
- Binar Academy
- Indorse

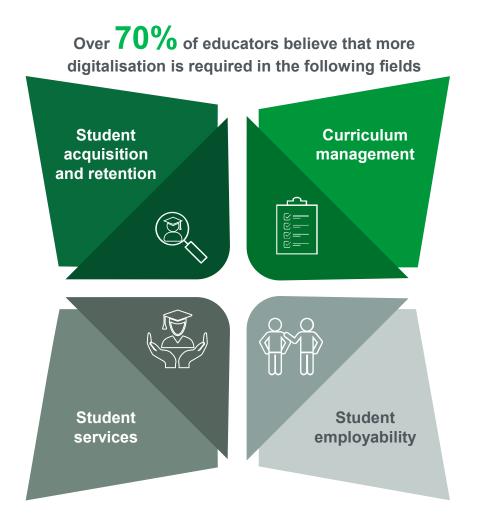
- ArcLab
- FutureLab
- CoderSchool
- Hacktiv8

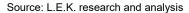


Education services continues to grow rapidly in developed nations

6 Education services







Connect with us

Reach out to us to access a list of scaled edtech assets categorised by latest round of funding and key geographies



Ashwin Assomull

Partner, L.E.K. Consulting's Global Education Practice



a.assomull@lek.com



Jitin Sethi

Partner, L.E.K. Consulting's Global Education Practice



j.sethi@lek.com

















Disclaimer

This document is intended to provide information and is for illustration purposes only. Accordingly, it must be considered in the context and purpose for which it has been prepared.

It cannot be relied upon by any recipient. In accepting this document, you agree that L.E.K. Consulting Pte. Ltd. and their affiliates, members, directors, officers, employees and agents (L.E.K.) neither owe nor accept any duty or responsibility or liability to you or any third party, whether in contract, tort (including negligence), or breach of statutory duty or otherwise, howsoever arising, in connection with or arising from this report or the use you or any third party make of it.

L.E.K. shall not be liable to you or any third party in respect of any loss, damage or expense of whatsoever nature that is caused by your or any third party's reliance on or for any use you or any third party may choose to make of the report, which you accept is at your or their own risk.

This report is based on information available at the time this report was prepared and on certain assumptions, including, but not limited to, assumptions regarding future events, developments and uncertainties, and contains 'forward-looking statements' (statements that may include, without limitation, projected market opportunities, strategies, competition, expected activities and expenditures, and at times may be identified by the use of words such as "may", "could", "should", "would", "project", "believe", "anticipate", "expect", "plan", "estimate", "forecast", "potential", "intend", "continue" and variations of these words or comparable words).

L.E.K. is not able to predict future events, developments and uncertainties. Consequently, any of the forward-looking statements contained in this report may prove to be incorrect or incomplete, and actual results could differ materially from those projected or estimated in this report. L.E.K. does not undertake any obligation to update any forward-looking statements for revisions or changes after the date of this report, and L.E.K. does not make any representation or warranty that any of the projections or estimates in this report will be realised. Nothing contained herein is, or should be relied upon as, a promise or representation as to the future.

