EX Tariffs at the Checkout

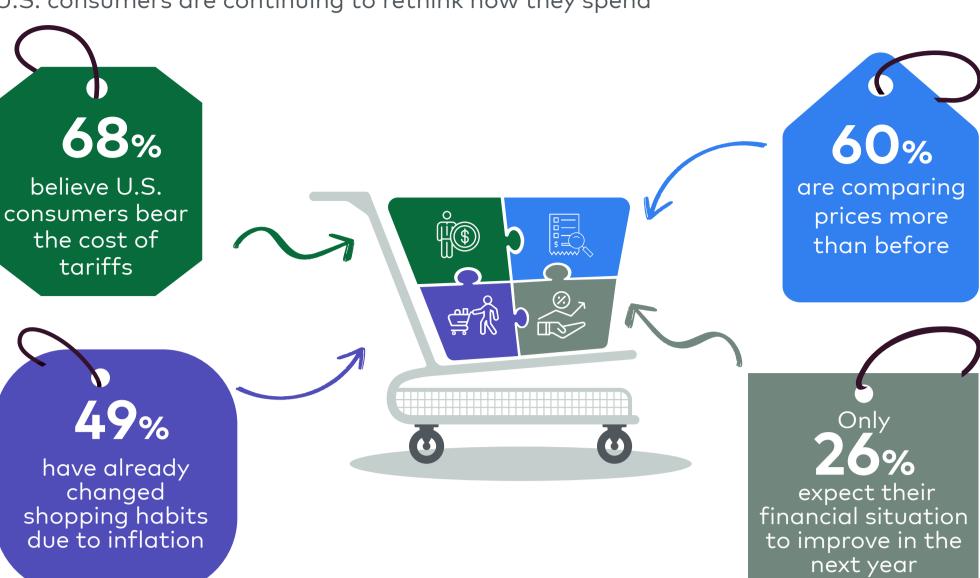
How U.S. Consumers Are Reacting to Price Pressure

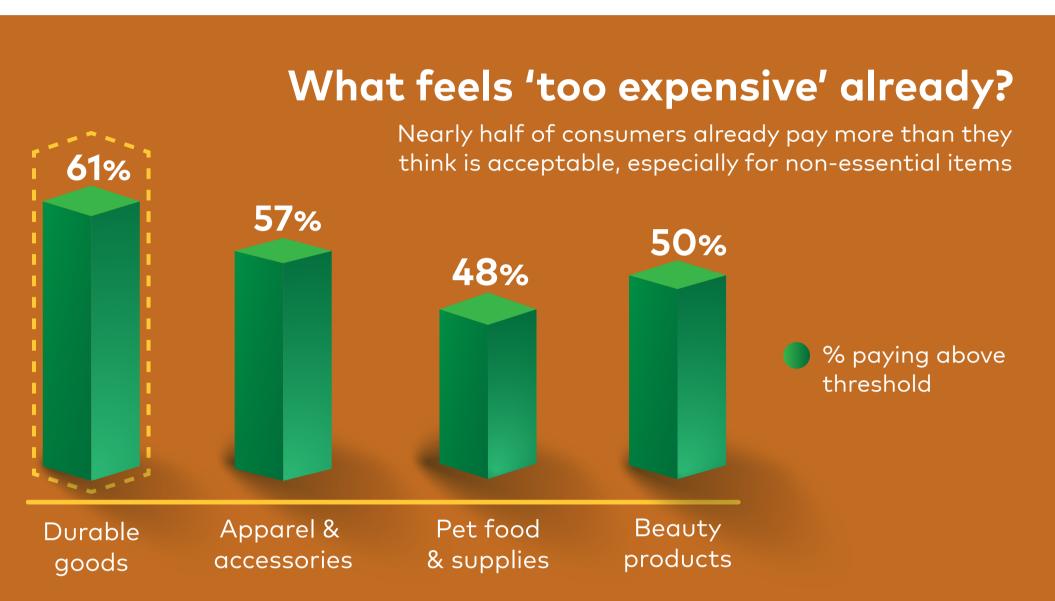
Most consumers believe they're paying the price and it's changing what, where and how they buy



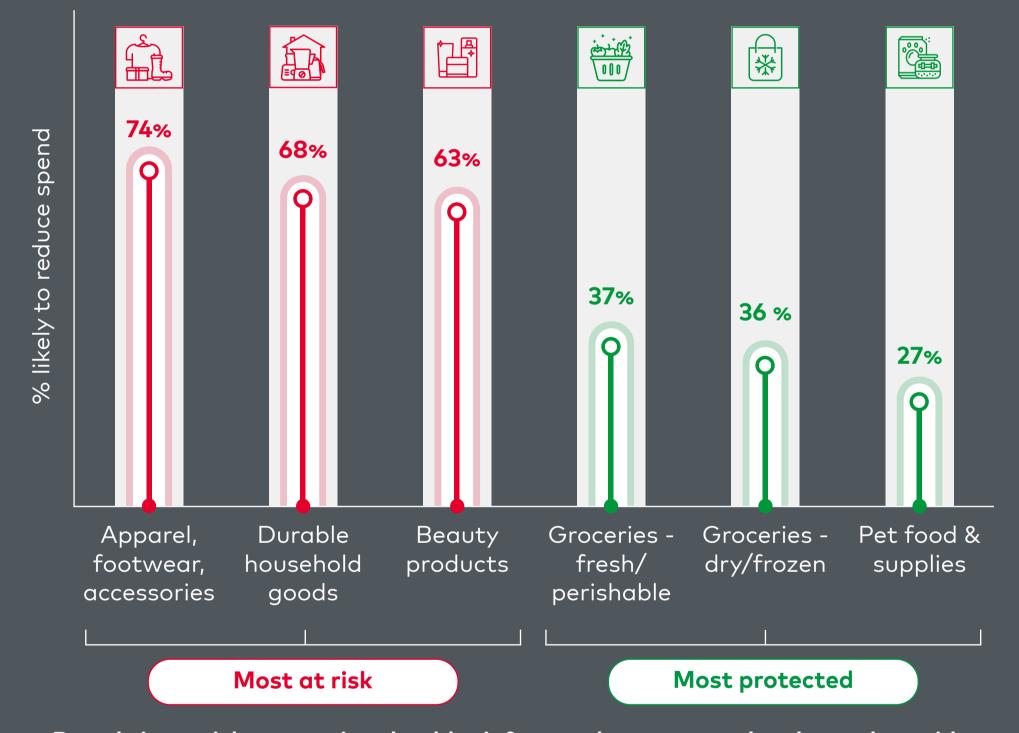
The consumer burden is real

Although opposition to tariffs has softened since they were first announced in April, U.S. consumers are continuing to rethink how they spend





What gets cut first?



Brands in at-risk categories should reinforce value, promote loyalty and consider re-evaluating their pricing strategies.

Most consumers respond to price hikes by trading down, not walking away

Trade-down tactics are accelerating

Primary response Exception: Beauty products across most categories:





reduce purchase than switch frequency standards

These shifts aren't temporary. Consumers are recalibrating expectations, and brands



Methodology

must move fast to stay relevant. Understanding where value breaks down is essential. Consumers are drawing sharper lines between what they need and what they can live without. L.E.K. Consulting helps clients respond with precision,

> identifying where value holds, where resistance builds, and how to adjust pricing and assortment to stay competitive. How businesses navigate tariffs and uncertainty will

impact both company results and customer

relationships.